

Strategic Plan 2025 - 2026 Our School Values





Whakanuia Celebration

"I am proud of what I can do & others show they are proud of me."

Whakawhitiwhiti korero Communication

"I am able to express my thoughts & feelings using my voice, signs or symbols."

Strategic Goal Alignment Education and Training Act 2020				
s127 - Objectives of boards in governing schools	HIRANGA	MANAAKI		
Every ākonga at the school is able to attain their highest possible standard in education achievement	✓			
The school:				
 is a physically and emotionally safe place for all ākonga and staff. 				
 gives effect to relevant ākonga rights. 		✓		
 takes all reasonable steps to eliminate racism, stigma, bullying, and any other forms of 				
discrimination within the school				
The school is inclusive of and caters for ākonga with differing needs		✓		
Fairhaven School gives effect to Te Tiriti o Waitangi by:				
 working to ensure its plans, policies and local curriculum reflect local tikanga Māori, Mātauranga Māori, and te ao Māori 	✓	✓		
 taking all reasonable steps to make instruction available in tikanga Māori and te reo Māori achieving equitable outcomes for Māori ākonga 				
achieving equitable outcomes for ividori akonga				

Goals are as a result of the following over the 2024 year			
Whānau voice: PLP meetings	Collection and analysis of information about		
Surveys	learning/curriculum		
Consultation			
Whānau mai te kai hui	Analysis of PLP data		
Curriculum Refresh Team Focus			
Teacher self-reflections Self-Review	Whānau curriculum comments		
Staff Survey			
Leadership Survey	Exploring and considering Whānau Hauā		
Education Review Office Focus Feedback			

The same process will be used to measure progress in 2025 and 2026

Strategic Goal Alignment National Education Learning Priorities HIRANGA MANAAKI 1: LEARNERS AT THE CENTRE - Learners with their whanau are at the centre of education Ensure places of learning are safe, inclusive, and free from racism, discrimination, and bullying Have high aspirations for every learner/ākonga, and support these by partnering with their whanau and communities to design and deliver education that responds to their needs and sustains their identities, languages, and cultures 2: BARRIER FREE ACCESS - Great education opportunities and outcomes are within reach for every learner Reduce barriers to education for all, including for Māori and Pacific learners/ākonga, disabled learners/ākonga, and those with learning support needs Ensure every learner/ākonga gains sound 4 foundation skills including language, literacy, and numeracy 3: QUALITY TEACHING AND LEADERSHIP - Quality teaching and leadership make the difference for learners and their whanau Meaningfully incorporate te reo Māori and tikanga Māori into the everyday life of the place of learning Develop staff to strengthen teaching, leadership, and 6 learner support capability across the education workforce 4: FUTURE OF LEARNING AND WORK - Learning that is relevant to the lives of New Zealanders today and throughout their lives Collaborate with industries and employers to ensure learners/ākonga have the skills, knowledge, and pathways to succeed in work

Strategic Goals NELP's		Strategic Initiatives		Te Tiriti o Waitangi		
Strategic doars	NLLP 3	Strategie initiatives		Art 2	Art 3	
Develop a schoolwide approach to the teaching of literacy, resulting in positive		Continue to evaluate current literacy levels of all learners Continue to engage in school-wide professional development to further develop pedagogical knowledge of the specialist literacy approach with a focus on assessment – including MOE Specialist School Structured Literacy PD. Comprehensive Literacy for all embedded into Literacy teaching, planning, and assessment	✓	→	✓	
		 Continue to re-evaluate current literacy levels of all learners Continue to engage in school-wide professional development Specialist School Structured Literacy for all embedded into Literacy teaching, planning, and assessment 	✓	>	✓	
STRATEGIC GOAL 2 Integrate Te Mātaiaho Framework into the Fairhaven Curriculum		 To continue to engage with Curriculum Leads & National Curriculum Refresh Team To incorporate Te Mātaiaho Framework using a thematic approach (Cycle 3) To continue to develop the Fairhaven phases of learning across the thematic approach Seek Whānau aspirations 		<	✓	
		To continue to engage with Curriculum Leads & National Curriculum Refresh Team To incorporate Te Mātaiaho Framework using a thematic approach (Cycle 4) To continue to develop the Fairhaven phases of learning across the thematic approach Continue to seek Whānau aspirations – look at different ways to collect these	✓	>	✓	
STRATEGIC GOAL 3 Enhance and expand the Fairhaven • Engage in professional de linked documentation • Seek Whānau voice – del		• Engage in professional development of the further developed Fairhaven Foundations with linked documentation	✓	✓	✓	
Foundations framework for ākonga, kaiako, and whānau	1, 2	Continue to review, evaluate, and further develop the Fairhaven Foundations Engage in professional development of the further developed Fairhaven Foundations with linked documentation Seek Whānau voice – delivering relevant PD based on need	✓	✓	✓	

Whānau and Ākonga Aspirations

We gathered Whānau and Ākonga voice through surveys, focus questions at our annual school dance, and consultation at meetings and enrolment interviews. These aspirations, collated into general themes, guided us as we developed our strategic aims and goals.

	Strategic Goal 1	Strategic Goal 2	Strategic Goal 3
	Develop a schoolwide approach to the teaching of literacy, resulting in positive learner outcomes	Integrate Te Mātaiaho Framework into the Fairhaven Curriculum	Enhance and expand the Fairhaven Foundations framework for ākonga, kaiako, and whānau
To be happy, and confident	✓	✓	✓
To have fun at school and enjoy learning	✓	✓	✓
To develop independence and social confidence	✓	✓	✓
To develop communication and connections with peers	✓	✓	✓
To get a job, to be able to fill their days with productive and healthy activities when they leave school	✓	✓	✓
To be able to make healthy choices	✓	✓	✓
Ākonga Led Aspirations			
To be independent - learn to drive	✓	✓	✓
To be able to have fun, have holidays, have good friends	✓	✓	✓
To learn more Te Reo	✓	✓	✓
To look after my grandparents	✓	✓	✓
To be a Teacher Aide	✓	✓	✓
To do things that I enjoy – photography, rowing, swimming	✓	✓	✓

Annual Implementation Plan for 2025				
Strategic Goal 1	Develop a schoolwide approach to the teaching of literacy, resulting in positive learner outcomes			
Strategic Initiatives for 2025	 Continue to evaluate current literacy levels of all learners Continue with school-wide professional development to establish a shared understanding of pedagogical knowledge of the specialist literacy approach – Comprehensive literacy for all. Engage in MOE Specialist School Structured Literacy PD when available 			
Intended outcome for 2025	Develop staffs shared unders	standing of literacy tea	aching strategies and assessments tailored to the diverse needs of our ākonga	
NELPS	NELP 1 – Learners at the Cen	itre, NELP 2 – Barrier F	ree Access, NELP 3 – Quality Teaching & Leadership	
WHAT KEY ACTIONS WILL WE TAKE to progress this initiative for 2025	WHO IS RESPONSIBLE?	WHEN WILL THIS HAPPEN?	WHAT ACTUALLY HAPPENED?	
Deliver Comprehensive Literacy PD PD Day 1 – week 0	Literacy Co-ordinator & Speech and Language Therapist	Term 1 - Week 0 Term 2 - Week 10	•	
All new teachers to complete online PD Comprehensive Literacy for All	Principal/DP's/All Teachers	Start of Term 2		
Set up regular meetings with all teachers – monitor progress	Literacy Co-ordinator & SLT	Terms 1 - 4	•	
Staff to complete Comprehensive Literacy for All Assessments for all students	Classroom teacher with support from Literacy Coordinator & Speech and Language Therapist	Term 1 & 4	•	
PD embedded into classroom programmes	Principal/DP's/All Teachers	Terms 1-4	•	
Engage in MOE Specialist School Structured Literacy PD when available and make a school wide plan for implementation	Literacy Co-ordinator & Speech and Language Therapist Principal/DP's/All Teachers	Term 3 onwards	•	

Annual Implementation Plan for 2025				
Strategic Goal 2	Integrate Te Mātaiaho Framework into the Fairhaven Curriculum			
Strategic Initiatives for 2025	 To continue to engage with Curriculum Leads & National Curriculum Refresh Team To incorporate Te Mātaiaho Framework using a thematic approach To continue to develop the Fairhaven phases of learning across the thematic approach 			
Intended outcome for 2025	To incorporate the principles and practices of Te Mātaiaho into the Fairhaven Curriculum to promote cultural competency, inclusivity, and indigenous knowledge			
NELP's	NELP 2 – Barrier Free Access,	NELP 3 – Quality Tea	ching & Leadership	
WHAT KEY ACTIONS WILL WE TAKE to progress this initiative for 2025	WHO IS RESPONSIBLE?	WHEN WILL THIS HAPPEN?	WHAT ACTUALLY HAPPENED?	
Review existing curriculum materials/current term plans. (Cycle 3)	Principal/DP's/All Teachers	End of each term	•	
Re-writing theme plan to incorporate Te Mātaiaho and the Fairhaven Phases of Learning	Principal/DP's/All Teachers	End of each term	•	
Liaise with Curriculum Leads & National Curriculum Refresh Team	Principal/DPs/ Maths & English Co-ordinators	Ongoing Terms 1-4	•	
Foster Partnership with local iwi and Māori community leaders (Kāhui Ako)	Principal/ DP's/ In-School Kāhui Ako teacher	Terms 1-4		
Seek Whānau aspirations	Principal/ DP's/ In-School Kāhui Ako teacher	Terms 1-4	•	
Review & re-write Fairhaven Curriculum embedding refreshed Maths & English Curriculums	Principal/DPs/ Maths & English Co-ordinators	Terms 1-4	•	

Annual Implementation Plan for 2025				
Strategic Goal 3	Enhance and expand the Fairhaven Foundations framework for ākonga, kaiako, and whānau			
Strategic Initiatives for 2025	 Review and evaluate, and further develop the Fairhaven Foundations Engage in professional development of the further developed Fairhaven Foundations 			
Intended outcome for 2025	Prioritised Fairhaven Foundations are evident in all classrooms and are embedded across the day			
NELP's	NELP 1 – Learners at the Centi	re. NELP 2 – Barrier Free <i>A</i>	Access,	
WHAT KEY ACTIONS WILL WE TAKE to progress this initiative for 2025	WHO IS RESPONSIBLE?	WHEN WILL THIS HAPPEN?	WHAT ACTUALLY HAPPENED?	
Evaluate current situation and prioritise which Fairhaven Foundations to cover first	Principal/DP's /FAST	End of Term 1	•	
Deliver content at staff meetings with updated guidance and documents	Principal/DP's /FAST	Term 2-4	•	
Coach Team Leaders to consolidate their role in school-wide application of Fairhaven Foundation systems	Principal/DP's /FAST	Term 2-4	•	
Continue to embed Fairhaven Foundations across the day	Principal/DP's /FAST	Term 2-4	•	
Seek Whānau feedback	Principal/ DP's/ In-School Kāhui Ako teacher / FAST Team	Terms 1-4	•	

Personalised Learning at Fairhaven School

Celebrating success and recognising strengths is at the core of everything we do. All ākonga at Fairhaven School have a personalised learning plan (PLP). This document identifies ākonga strengths and needs within an educational framework. The PLP outlines the way in which the school intends to help ākonga address their prioritised needs within the educational framework of the school, i.e. the New Zealand Curriculum (NZC) and Key Competency Pathway (KCP).

The PLP identifies the most important areas of educational need for each ākonga. Their aspirations or long term goals are then crafted into a more specific goal and then these are broken down into Specific Learning Intentions.

Personalised goals are incorporated into every individual's daily programme. They do not sit alone, out of context or in isolation. All personalised teaching and learning programmes include the therapeutic programmes which our team of highly skilled therapists devise in collaboration with staff, whānau, and caregivers.

Our School Curriculum, while based on and reflecting the NZC, is adapted to meet the learning needs of our ākonga. The Fairhaven School curriculum is currently being updated in line with the NZ Curriculum Refresh.

Fairhaven School has three different types of personalised plans:

A PLP - Personalised Learning Plan or

A **GPLP** – Graduate Personalised Learning Plan or

An IPLP - ImPACTS Personalised Learning Plan

The majority of students have a PLP, which has identified 3 core curriculum areas which are prioritised in all learning. These are English, Mathematics and an identified Key Competency which may focus on Health and Physical Education. Each student is provided with a Specific Learning Intention (SLI) for each of these core areas to focus on throughout the academic year.

The expected rate of progress for each student is that each Specific Learning Intention will be able to be 'mastered' i.e., 80 – 100% consistency within the school year. As our students often do not follow typical learning patterns, the SLI's may need to be adjusted (further differentiated) to enable us to show and celebrate progress.

Our young adult students follow the South Pacific Education Course (SPEC) curriculum which has a slightly different process. These students focus on Graduate Profile Objectives (GPOs), these are covered within four areas:

- Self-Management (GPO 1)
- Personal Heath and Planning Goals (GPO 2&4)
- > Relating to others (GPO 3)
- Problem Solving, Literacy, Numeracy (GPO 5&6)

Each student continues to have four SLIs for each of these areas. The expected rate of progress remains the same, i.e. four per year, i.e., 80 - 100% consistency within the school year.

Our experiential students' personalised plans are documented in an **IPLP**. Although these students still follow our Fairhaven School Curriculum, their goals are slightly different and are based on the Rosewood School ImPACTS Assessment/Curriculum.

These students will have 10 goals consisting of: 3 x Communication & Interaction, 2 x Cognition & Learning, 2 x Personal, Social and Emotional Wellbeing, 1 x Environmental Control Technology (ECT) and 2 x Sensory and/or Physical goals.

As we have completed a transition phase to ImPACTS over the past 2 years, for 2024 only the students whose annual cycle term was in terms 3 or 4 had an interim PLP set in term 1 which was based on their current assessments. Their new assessments/ PLP goals were set in their annual cycle term which could be in term 2, 3 or 4. From 2025, all students will continue to have their assessments completed and goals set in their annual cycle term which could be in term 2, 3 or 4.

2025 Ākonga Achievement Targets

Learning – Overarching Aim: Every ākonga learns, achieves, and succeeds as evidenced by progress in their individual goals

Annual Target: 80% of ākonga will make expected or above expected progress towards their Personalised Learning Goals.

Each ākonga is provided with a Specific Learning Intention (SLI) for each of the core areas to focus on throughout the academic year. The expected rate of progress for each student is that each Specific Learning Intention will be able to be 'mastered' i.e., 75 – 100% consistency within the year.

2024 Data

85% achieved their SLIs (75% or more)

12% partially achieved their SLI's (50-74% progress)

2% partially achieved their SLI's (25 – 49% progress)

2025 Data

Annual Achievement Target: 80% of ākonga will make expected or above expected progress towards their Personalised Learning Goals in English / Literacy

Data gathered measured those who were making expected rate of progress, those who were making above expected or below expected progress. These goals incorporated communication, reading and writing, according to the specific levels, needs and abilities of each ākonga.

2024 Data

86% achieved their SLIs (75% or more)

12% partially achieved their SLI's (50-74% progress)

2% partially achieved their SLI's (25 – 49% progress)

PLD – Fairhaven Foundations, Comprehensive Literacy For All

2025 Data

Specific Actions	Timeframe	Responsibility	Indicators Of Progress
 Therapy / Specialist team, teacher and Lead Team meet in weeks 1-4 T1 to review ākonga attainment, & revise / co-construct SLI's in light of assessment outcomes PLP Meetings scheduled & goals shared with whānau prior to meeting to ensure whānau aspirations, thoughts and priorities are included / embedded within PLP /GPLP and / or classroom programmes – increased whānau voice Therapy / specialist goals are aligned with SLI's, and strategies are explicit in PLP document Staff engage in school-wide professional development to establish a shared understanding of pedagogical knowledge of the specialist literacy approach – Comprehensive literacy for all TAI to focus on focus learners identified through Engagement for Learning Progress tracked & reported at individual and class level each term– moderated mid & end of each year Analysis of those who are not meeting expected rate of progress and interventions designed Appropriate resources identified and offered to whānau to support ākonga at home 	As per PLP Cycle Ongoing	Teachers / Lead Team / FAST Teachers & Therapists FAST Leads Lead Team	 Increased ākonga Engagement All personalised goals are SMART Whānau feedback is positive Whānau report feeling supported Fairhaven Foundations are evident Decreased high level behaviours Ākonga with complex needs show increased engagement in all classroom and school programmes